

Title: Future Operation of the Health and Wellbeing Board
Wards Affected: All
To: Health and Wellbeing Board **On:** 24 April 2014
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1. Purpose

1.1 To review how the Health and Wellbeing Board operates in the future.

2. Recommendation

2.1 That the shared priorities for 2014/2015 (as set out in paragraph 3.4) be agreed and the Joint Health and Wellbeing Strategy refreshed as necessary.

2.2 That the Work Programme set out in Appendix 1 be agreed.

2.3 That the Board give its views on the suggestions in paragraphs 3.6-3.9.

2.4 That the proposed relationship between the Health and Wellbeing Board and the Joined Up Board (as set out in Appendix 2) be noted.

3. Supporting Information

3.1 At the last meeting of the Board it was agreed that:

In light of the budget pressures and the Board having been in operation for 12 months during which time the Board had heard details of a range of different initiatives and responded to the changing government agenda for health and wellbeing boards, Members felt it appropriate to undertake a review of the Health and Wellbeing Board's priorities and evaluate the governance framework. In order to facilitate such a review Members were requested to complete the 'Ten questions every Health and Wellbeing Board should ask about its Joint Health and Wellbeing Strategy' and return their views to Gerry Cadogan by 28 February 2014.

3.2 Whilst not all members of the Board responded to the questionnaire, the views expressed have been considered during a desk top exercise which has also:

- considered the role of the Health and Wellbeing Board as defined in legislation and articulated by organisations such as the Local Government Association and the Kings Fund;
- considered the barriers to success and the success factors of Boards around the Country and how Torbay's Board compares; and
- identified how the Board may need to change given the evolving landscape of the health and social care system within Torbay.

3.3 It is suggested that, in order to fulfil its roles, the Health and Wellbeing Board needs to:

- Ensure there is a common and persuasive vision with a shared story and goals.
- Ensure there is agreed and strong governance
- Develop annual priorities based on the Joint Health and Wellbeing Strategy
- Ensure all commissioning plans are informed by Joint Strategic Needs Assessment and the national and local context including providing strategic oversight and democratic, public accountability for Joined Up/Pioneer in Torbay. (A separate paper outlining the inter-relationship between the Health and Wellbeing Board and Joined Up Board is included on the agenda.)
- Oversee the work on integrating health and social care with children's and public health commissioning to ensure a whole systems approach
- Agree an outcome framework for the above
- Ensure that resources are allocated to best effect
- Oversee delivery against outcomes
- Provide strong leadership across the health, social care and well-being community

All of the above should also be encompassed by the Joined Up Programme of work. (The relationship proposed between the Health and Wellbeing Board and the Joined Up Board is articulated in Appendix 2.)

- 3.4 Priorities for 2014/2015 were suggested at the meeting of the Health and Wellbeing Board held in February 2014. These were drawn from a review of priorities within the Joint Health and Wellbeing Strategy and key partners' plans. The suggested priorities are:
- Children and Young People (with a focus on prevention and early intervention)
 - Frail elderly
 - Supportive and resilient communities
 - Mental health including dementia and mental health promotion
 - Risk taking behaviours with an initial focus on alcohol
- 3.5 A programme of work for the Board has now been prepared (Appendix 1) which seeks to address these priority areas and statutory requirements and to ensure these fit in with an annual planning cycle. The Joint Health and Wellbeing Strategy would need to be refreshed to reflect this programme of work.
- 3.6 Consideration needs to be given to whether the membership of the Health and Wellbeing Board should be extended to include providers such as South Devon Healthcare NHS Foundation Trust, Torbay and Southern Devon Health and Care NHS Trust, Devon Partnership Trust, Rowcroft Hospice, Devon and Cornwall Police and the Community Development Trust.
- 3.7 Further, should representatives from housing, community safety, planning and transportation be included within the membership of the Board in order that wider determinants of health and wellbeing are considered.
- 3.8 However, engagement with providers could be ensured through engagement with sub-groups such as delivery boards, strategic reference groups, provider forum and/or partnership groups. Also, representatives could be invited to meetings of the Board for specific items or workshops could be held on specific workstreams/priorities.
- 3.9 In addition, consideration should be given to whether holding all discussions at a public Health and Wellbeing Board is the most appropriate method for critical challenge. There is an option of holding separate private meetings – the views of the Board are sought on this suggestion.

4. Relationship to Joint Strategic Needs Assessment

- 4.1 The work of the Board needs to reflect the Joint Strategic Needs Assessment.

5. Relationship to Joint Health and Wellbeing Strategy

- 5.1 The work of the Board is to ensure that the priorities in the Joint Health and Wellbeing Strategy are delivered.

6. Implications for future iterations of the Joint Strategic Needs Assessment and/or Joint Health and Wellbeing Strategy

- 6.1 The Joint Health and Wellbeing Strategy may need to be refreshed to reflect the changes suggested within this report.

Appendices

Proposed Work Programme and Questions